

**GOVERNMENT OF MIZORAM
PLANNING & PROGRAMME IMPLEMENTATION DEPARTMENT
(RESEARCH & DEVELOPMENT BRANCH)
AIZAWL : MIZORAM**

NOTIFICATION

Dated Aizawl, the 19th September, 2025

No.A.48011/4/2025-PLG(RDB): In the interest of public service, the Governor of Mizoram is pleased to make the following Guidelines for Mizoram District Transformation Programme of the Government of Mizoram: -

**GUIDELINES FOR
MIZORAM DISTRICT TRANSFORMATION PROGRAMME**

1. Introduction

Government of India has set the vision of Viksit Bharat @ 2047. In alignment with this national objective, the Government of Mizoram aspires to achieve Transformed Mizoram @ 2047 which ensures accelerated economic growth that leaves no one behind. In pursuit of this goal, the Government of Mizoram hereby institutes the Mizoram District Transformation Programme (MDTP) as an integral component of the State Flagship Scheme.

The MDTP seeks to strengthen collaborative and decentralized planning, for localized decision-making and fostering sustainable development. The Deputy Commissioners (DCs), as Chairs of the District Planning Committees (DPC) and administrative heads of districts, are uniquely positioned to understand grassroots priorities and coordinate the planning process. Through the MDTP, DCs working within the framework of the DPCs will facilitate convergence among departmental plans, ensure responsive and outcome-oriented deployment of funds, and implement interventions that are strategically aligned with district-specific needs and the broader State Vision 2047.

2. Objectives of Mizoram District Transformation Programme

- a) To strengthen participatory, inclusive, and decentralized planning by incorporating inputs from all the verticals of the administrative strata.
- b) To empower the DCs through the DPCs to undertake need-based and strategic development interventions aligned with district-specific priorities.
- c) To operationalize the District Transformation through a structured perspective planning.

- d) To promote convergence of Central and State development initiatives by supporting and undertaking projects that require critical gap-filling or complementary funding.
- e) To fund capital works and community assets that contribute to improved public services, infrastructure, and quality of life at the local level.
- f) To enable innovative and context-specific interventions that are not adequately addressed through existing schemes, including pilot projects, and service delivery improvements.
- g) To propagate the benefits of various Government Schemes among the citizens in the districts and facilitate the enrolment under such Schemes.

3. Prerequisite base for Transformation

3.1. To effectively implement the District Transformation Programme, proper planning exercise has to be undertaken for each district, which will entail the following:

- a) **District Baseline Profile:** Preparation of the baseline profile of each District will be a stock-taking report of the district's current status. It will be a systematic compilation of socio-economic and infrastructure data as well as resource mapping. The format for the District Baseline Profile is at **Annexure 1**.
- b) **District Transformation Vision:** The baseline profile will anchor the district visioning exercise, the prescribed format for which is at **Annexure 2**. The resultant District Transformation Vision should align with National and State goals (including, Sustainable Development Goals) and contain Centrally Sponsored Scheme and Central Sector Schemes (collectively mentioned as CSS henceforth) convergence mapping. In this regard, it may be noted that the following is the Vision Statement of Transformed Mizoram @ 2047:

"A resilient, prosperous, and sustainable Mizoram fostering inclusive economic growth, technological innovation, and environmental stewardship while preserving cultural heritage and ensuring social equity. Through strategic investments in infrastructure, human capital, and industry, Mizoram will emerge as a model of sustainable development, regional connectivity, and economic self-reliance".

The District Transformation Vision must therefore be in line with the above vision statement. In operational terms, this plan will include:

- (i) identifying the sectors / trades that would enable the realization of the district's economic growth potentials;
- (ii) charting out a roadmap for intervention in the sectors identified above,
- (iii) identifying clusters for the development of agriculture, horticulture, sericulture, fisheries, industries etc. as per the potential of the district;

- (iv) determining areas of unmet needs of the sectors, articulated in terms of measurable development targets;
- (v) mapping the interventions at (iii) and the needs and (iv) above with the applicable CSS.
- (vi) identifying gaps which can be addressed through gap filling schemes such as schemes of MoTA and MoMA;
- (vii) formulating project interventions, scheme wise - for the gaps identified at (v) above. The DPC must come up with priority – wise project lists for schemes of MoTA {Art. 275(1) & DAJGUA} and MoMA {PMJVK}.

3.2. The DCs will spearhead the preparation of the District Baseline Profile and District Transformation Vision of their respective District, who may utilize the resources of the DPC member Departments for the same. A convening of the DPC will approve the draft Vision document.

3.3. The District Baseline Profile and the District Transformation Vision will serve as living documents which will be reviewed and updated once in three years to reflect the developmental progress and evolving district priorities. In case rectification is required on account of mistakes and omissions, the same can be made even before three years by the DPC with due approval of P&PID.

3.4. The District Baseline Profile and the District Transformation Vision will be shared with all relevant State Departments to enable alignment of their development initiatives, including Centrally Sponsored Schemes and projects, with the district-specific priorities and strategic directions articulated in the District Vision.

3.5. In the District Transformation Programme commencement year (FY 2025-26), each district is to mandatorily carry out the tasks at **3.1** within three months from the launch of this Programme. This period would entail the submission of the draft District Transformation Vision by the DPC to P&PID within the first two months, after which the same would be subjected to scrutiny, evaluation and discussions to arrive at the final Plan by the third month.

4. District Catalytic Intervention Plan (DCIP)

4.1. To further address the gaps that cannot be readily covered under the various Government Schemes, each DPCs will prepare an annual District Catalytic Intervention Plan to utilise the District Catalytic Fund as per the distribution provided in Para **5.2** and the fund availability as provided in Para **5.3** below.

4.2. The Intervention Plan is to be prepared as per the prescribed format at Annexure 3 through a consultative meeting of the DPC, and must be aligned with the District Transformation Vision. The DPC will have the primary responsibility for formulating the Intervention Plan, and its recommendations will, as a matter of standard practice, be accepted subject to adherence to the prescribed criteria. However, P&PID may review the proposed Plan in light of broader State-level priorities and issue necessary

suggestions or modifications. The final approval of the Intervention Plan will be accorded by P&PID as per the following criteria:-

- a) Alignment with the District Transformation Plan
- b) Convergence with CSS & co-financing potential
- c) Adherence to fund earmarking norms
- d) Project sustainability
- e) Project readiness

4.3. DPC may also include an indicative project list for the subsequent year to supplement the Intervention Plan. This will help mitigate disjointed initiatives and introduce an element of perspective planning and continuity, in addition to facilitating the conception of bigger projects spread across multiple annual implementation phases.

4.4. In the Programme commencement year (FY 2025-26), the formulation of the Intervention Plan is to be completed within three months of the launch of the Programme.

5. District Catalytic Fund (DFC)

5.1. To fund the District Catalytic Intervention Plan, the District Catalytic Fund is hereby established to strengthen decentralized planning by empowering the DCs to undertake critical, locally-identified interventions which do not find adequate support under existing State or Central schemes.

5.2. The following distribution is to be followed by the DPCs when preparing their Intervention Plan to utilise the Catalytic Fund:

S.No.	Parameters	Share of DCF (%)
1	Administrative expenses of the DPC. Admissible item of expenditure include – a) Meetings and consultations. b) Data collection and surveys. c) IEC activities d) Monitoring and surveillance.	Up to 10% (with a minimum of Rs.50,000/-)
2	Untied funds, to be allocated flexibly based on the District Transformation Vision priorities.	Remaining share
Note: A. The above distribution could be relaxed in exceptional cases to accommodate projects of significant strategic or innovative value, subject to the approval of P&PID. B. The project interventions under S.No. 2 in the above table could be as under:- i) Capital & Infrastructure projects - Civil works like roads, bridges, culverts, water supply and sanitation facilities, school buildings or		

classrooms, health sub-centres, community halls, markets, irrigation canals, etc.

- ii) **Local Service Delivery Improvements projects** - This might involve equipment or assets for public institutions – e.g. purchasing a mobile medical unit van for a district hospital, installing solar panels in a village clinic to ensure power, providing desks and ICT equipment to government schools, etc. (if not provided by any scheme). Minor works like installing street lights, building playgrounds or sports facilities, and creating livelihood assets are also admissible. These expenditures should lead to a measurable public benefit and be non-recurring in nature.
- iii) **Innovative Projects and Pilots:** DCF can be used for innovations that may not find funding in regular schemes. DPCs are encouraged to pilot new approaches to persistent problems, provided these pilots require primarily one-time setup costs (capital or training). Appropriate technical vetting should be done to ensure the innovation is sound.
- iv) **Capacity Building / Skill Development:** DCF can also support capacity-building expenditures if they are integral to a livelihood or infrastructure project. These should be treated as part of the project cost as training events.
- v) **Saturation Drives:** DCF can be deployed to undertake focused interventions aimed at achieving saturation of key development indicators under recognised frameworks such as the Sustainable Development Goals (SDGs), Aspirational Districts/Blocks programme, SAMBHAV, Mission Antyodaya, or other credible state or national-level performance measurement initiatives. Projects under this category must clearly demonstrate how they contribute to achieving 100% coverage or outcome saturation in a specific indicator.
- vi) **Village-level Plans:** It is encouraged to use DCF resources to address challenges, recommendations, or priorities emerging from village-level or grassroots planning exercises undertaken through participatory planning programmes of the Government.

5.3. The horizontal allocation of Catalytic Fund among the 11 districts will be as follows:-

- a) In the Programme commencement year (FY 2025-26), the allocation of the Catalytic Fund will be Rs. 1 crore for all the 11 Districts of Mizoram. The fund will be transferred to the DC's after submission of the mandatory tasks as outlined in Para 3 above.
- b) The total budget outlay for the Catalytic Fund and the distribution among the districts will be determined by P&PID for each subsequent financial year, and notified accordingly. The notification will also include the timelines for submission of the annual Intervention Plan.

- c) Performance-based incentives would be provided to the districts as per the performance of the districts in the following criteria:

S.No.	Criteria	Weightage (%)
1	Implementation of the projects funded under DCF in terms of Quality of the works	35
2	Arrangement made for the sustainability of the projects in terms of its operation & maintenance	20
3	Convergence of the projects funded under DCF with other Schemes of the Government (Central & State)	20
4	Innovations in the DCIP and in the projects	25

6. Non-Admissible Items of Expenditure

The following will be considered as non-admissible items of expenditure under the District Catalytic Fund:-

- a) Recurring expenditure such as salaries or honorarium to Government staff (both regular and contractual).
- b) Construction and repair of Government administrative buildings – offices, quarters and guest houses.
- c) Procurement of department vehicles, furniture and office IT equipment.
- d) Utility bills and general establishment costs.
- e) Individual beneficiary cash grants or repayment of loans/debts.
- f) Projects catering solely for the benefit of an individual, one family or a family-owned society.
- g) Land acquisition.
- h) Works that can be fully funded under existing CSS or state schemes without a funding gap, except when it is certified by the concerned Departmental agency that: (i) there is and will be no duplication of work, and (ii) the work is of critical and immediate importance.

7. DCIP Implementing Agency

7.1. While formulating the District Catalytic Intervention Plan, DPC will indicate the Implementing Agency (IA) against each of the projects as per the format in **Annexure 3**.

7.2. While identifying the IA for the projects proposed in the DCIP, care must be taken to ensure that the selected IA possess the requisite technical expertise, adequate human resource capacity, and the necessary financial delegation of powers for the proper implementation of the projects. The IA must also comply with all extant rules for procurement and work execution.

7.3. Where required, technical sanction may be given by competent district offices of the concerned Department.

7.4. Community-led implementation of projects or of project components is encouraged to the extent possible.

7.5. The final approval regarding the assignment of IA's against each Intervention Plan project will be taken by P&PID, and be communicated to the concerned DC.

7.6. Where a district office of a State Department is identified as IA, the said district office must inform their parent Department of the project they will be implementing under the District Catalytic Intervention Plan.

8. DCIP Submission & Approval Process

8.1. The DPC will submit the proposed District Catalytic Intervention Plan to P&PID in soft and hard copies.

8.2. The total estimated cost of the Intervention Plan that is submitted to P&PID should be 150% of the tentative provision made for each District.

8.3. P&PID will undertake an evaluation of the submitted Intervention Plan and, upon incorporating necessary modifications, will accord approval.

8.4. The timeframe for submission of Intervention Plan will be communicated to the DPCs annually.

8.5. In the Programme commencement year (FY 2025-26), the Intervention Plan is to be completed within three months of the launch of the Programme.

9. Fund Release, Quarterly Progress Report (QPR), Utilisation Certificate (UC), Completion Certificate (CC) and Monitoring

9.1. Release of District Catalytic Fund will be governed by the following guidelines:-

- a) The Administrative expenses, admissible up to 10% of the District Catalytic Fund allocated to the District, will be released to the DCs on the approval of the District Catalytic Intervention Plan to initiate the work on the deliverables mentioned at Para 3 & 4 above and for the functioning of the DPC.
- b) Fund for project implementation will be released to the DC in 2 instalments in the ratio of 60:40. Release of the Catalytic Fund will consider the Catalytic Intervention Plan as a whole and not as per individual projects within the Plan.
- c) Disbursement of the released Catalytic Fund to the IA's will be the responsibility of the DC.
- d) The 1st instalment will be released after the approval of the Catalytic Intervention Plan.

- e) The 2nd and final instalment will be released after submission of UC for at least 75% of the 1st instalment and the administrative cost amount collectively on the Mizoram Plan Analytics (MPLAN) Portal, along with site inspection report.

9.2. Monitoring of the implementation of the District Catalytic Intervention Plan will be followed as under:-

- a) The DC will be responsible for monitoring and quarterly updates on the physical and financial progress of each project through the MPLAN Portal, including uploading of photographs and relevant documents.
- b) In addition, asset-based infrastructure projects are to be geo-tagged and integrated into the PM GatiShakti State Master Plan Portal by P&PID, where applicable, at the time of the first quarterly progress report submission.
- c) DPC will review project performance at least biannually and may recommend course corrections, if necessary, based on implementation bottlenecks or audit findings.
- d) On the completion of the project, full UC and Completion Certificate are to be submitted using the MPLAN Portal.
- e) The prescribed format for the UCs, QPRs and CC are at **Annexure 4**.

10. Transparency & Evaluation

10.1. All the projects undertaken under this Programme must be given wide publicity by the DCs and a placard must be placed at the project intervention site containing the following information:

- i. Name of the Project
- ii. Location (Village / Locality, Block & District)
- iii. Cost of the Project (Rs.)
- iv. Implementing Agency
- v. Year of approval
- vi. Date of commencement
- vii. Target date of completion

10.2. P&PID will commission an independent evaluation of the District Catalytic Fund every three years to assess impact, cost-effectiveness, and alignment with the Government's development goals. Social auditing will also be explored.

Sd/- LALMALSAWMA PACHUAU
Secretary to the Govt. of Mizoram
Planning & Programme Implementation Department.

Memo. No.A.48011/4/2025-PLG(RDB) : Dated Aizawl, 19th September, 2025

Copy to:-

1. Secretary to the Governor, Mizoram
2. PS to Chief Minister, Mizoram.
3. PS to Speaker/ Ministers/ Leader of Opposition/ Deputy Speaker/ Minister of State/ Deputy Govt. Chief Whip, Mizoram.
4. All members of Legislative Assembly.
5. Sr. PPS to Chief Secretary, Govt. of Mizoram.
6. All Administrative Heads, Govt. of Mizoram.
7. All Heads of Department, Govt. of Mizoram.
8. All Deputy Commissioners, Mizoram.
9. Website Manager, Planning & Programme Implementation Dept. (RDB) for uploading in the Department's website.



(LALMALSAWMA PACHUAU)

Secretary to the Govt. of Mizoram
Planning & Programme Implementation Department.

Annexure 1

DISTRICT BASELINE PROFILE

(Under Mizoram District Transformation Programme - MDTP)

Section A – General District Information

Name of District	
Headquarters	
Geographical Area (sq. km)	
No. of Sub-Divisions	
No. of Blocks & Name of the Blocks	
No. of Villages (inhabited/uninhabited)	
Population – Total (As per 2025 Projections)	
Population – Rural (As per 2025 Projections)	
Population – Urban (As per 2025 Projections)	
Density of Population (per sq. km) (Separate for rural and urban)	
Literacy Rate (%)	

Section B – Socio-Economic Indicators

Poverty Rate (%)	
Human Development Index	
Infant Mortality Rate (per 1,000 live births)	
Maternal Mortality Ratio (per 1 lakh live births)	
Credit-Deposit Ratio (%)	

Section C – SDG Performance (North East India District SDG Index – NITI Aayog)

Overall SDG Score _____

SDG Category

Aspirant / Performer / Front Runner /
Achiever

Goal-wise Performance:

SDG Goal	Score	Ranking (State/North East)	Input of the DPC for improvement in the Goal
No Poverty			
Zero Hunger			
Good Health & Well-Being			
Quality Education			
Gender Equality			
Clean Water & Sanitation			
Affordable & Clean Energy			
Decent Work & Economic Growth			
Industry, Innovation & Infrastructure			
Reduced Inequalities			
Sustainable Cities & Communities			
Responsible Consumption & Production			
Climate Action			
Life Below Water			
Life on Land			
Peace, Justice & Strong Institutions			
Partnerships for the Goals			

Section D – Sectoral Profile & Key Statistics

D1. Agriculture & Allied Sectors

S.No	Parameters	Current Status	Potential / Target
1	Cultivable area (ha)		
2	Net sown area (ha)		
3	Major crops		
4	Irrigated area (% of cultivable area)		
5	Livestock population (species-wise)		
6	Fisheries production (MT/year)		
7	Sericulture production (if applicable)		

D2 Industry & Commerce

S.No	Parameters	Current Status	Potential / Target
1	No. of registered MSMEs		
2	Industrial estates/parks (name & location)		
3	Handloom/Handicraft clusters		
4	Market centers		
5	Warehouse facilities		

D3 Tourism

S.No	Parameters	Current Status	Potential / Target
1	Tourist arrivals (domestic and foreign) – latest		
2	Major tourist attractions		
3	Accommodation facilities		

D4 Public Infrastructure & Services

S.No	Parameters	Current Status	Potential / Target
1	Road length (NH, SH, district, rural)	_____km	
2	Farm link roads	_____km	
3	Railway connectivity	Yes/No (details)	
4	Air connectivity (including helicopter)		

	services to the district)		
5	Internet penetration (% of households)		
6	Electrification (% of households)		
7	Functional Household Tap Connection (% of households)		
8	No. of Bank branches		

D5 Social Infrastructure

S.No	Parameters	Current Status	Potential / Target
1	Health facilities (district hospital, CHCs, PHCs, sub-centres)		
2	Education institutions (primary, middle, secondary, higher secondary, colleges)		
3	Skill training centers		
4	Sports facilities		
5	Community centers		
6	Waste Management Centers (For Solid and Liquid Waste)		
7	Storm water drains and drainage systems		

D6 Natural Resources & Environment

S.No	Parameters	Current Status	Potential / Target
1	Forest cover (sq. km & % of geographical area)		
2	% of villages having supply and reserve forest area		
3	Average % of the village supply and reserve forest area from the total area of the village (Approx)		
4	Water resources (major rivers and streams, lakes) with their average		

	discharge (in cubic feet per second)		
5	Mineral resources available with approximate quantity (MT)		
6	Renewable energy installed capacity (MW)		

Section E – Resource Mapping

(Attach maps and geo-tagged datasets wherever applicable)

S.No	Map
1	Natural resources map
2	Agricultural production zones
3	Industrial/cluster map
4	Infrastructure network map (roads, power, telecom, irrigation)
5	Social infrastructure map (health, education etc)

Certification:

It is certified that the above District Baseline Profile has been prepared based on the latest available official data and has been approved by the District Planning Committee on _____.

(Signature)
Deputy Commissioner & Chairperson, District Planning
Committee

District: _____

Date: _____

Annexure 2

DISTRICT TRANSFORMATION VISION

(Under Mizoram District Transformation Programme – MDTP)

Section A – Potential of the District and Threats

Provide an overview of the potential that the district possesses. Further, identify the threats that can hinder the district from realising its potential. The threats may include environmental challenges as well as threats to the peace and security of the district.

Section B – District Vision Statement

Provide a concise vision statement for the district, aligned with the State Vision 2047 and Sustainable Development Goals (SDGs).

Section C – Key Strategic Objectives

List the strategic objectives that will guide the district's development trajectory over the plan period.

Section D – Planning Components

1. Identifying the business trades that would enable the realization of the district's economic growth potentials:

Trade	Current Status	Potential for Growth
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2. Charting out a roadmap for intervention in the trades identified above:

Trade	Intervention Strategy	Responsible Agency	Timeline
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3. Identifying clusters for the development of agriculture, horticulture, sericulture, fisheries, industries etc. as per the potential of the district:

Sector / Trade	Cluster Name / Location	Key Activities	Strategies / Interventions Required
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4. Determining strategies to realize the potential / targets as laid down at Section D of the District Baseline Profile (Separate table for each of the Sectors – D1 to D6)

Parameters	Strategies / Interventions for the realization of the potential / target with specific information such as location, type of intervention etc
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5. Mapping the interventions at (3) and the needs at (4) with the applicable Centrally Sponsored Schemes (CSS):

Intervention / Need	Applicable CSS	Implementing Department for the CSS	Gaps that cannot be covered by the CSS
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6. Formulating project interventions, scheme-wise, for the gaps identified above, with a priority-wise project list for schemes of MoTA {Art. 275(1) & DAJGUA} and MoMA {PMJVK}:

Priority Rank	Project Name	Scheme Name	Estimated Cost	Concerned Department for implementation
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Section E – Institutional Framework

Describe how the District Transformation Vision has been worked out taking into account the planning at the grassroots. Also describe how the District Transformation Vision will be monitored, evaluated, and updated, including responsible agencies, and schedules for monitoring etc.

Certification:

It is certified that the above District Transformation Vision has been prepared based on the District Baseline Profile, aligns with National and State development goals including SDGs, and has been approved by the District Planning Committee on _____.

(Signature)

Deputy Commissioner & Chairperson, District Planning Committee

District: _____

Date: _____

Annexure 3

ANNUAL DISTRICT CATALYTIC INTERVENTION PLAN (DCIP) (Under Mizoram District Transformation Programme – MDTP)

Section A – Introduction

Briefly give an over view of the annual DCIP, its alignment with the District Transformation Vision (Annexure 2), and its role in addressing critical gaps not covered under existing Government Schemes.

Section B – Distribution of District Catalytic Fund (DCF) Utilization

S.No	Parameters	No of projects / interventions	Total Cost (Rs)	% Share of DCF
1	Project interventions from approved village level plans			
2	Untied funds – allocated flexibly based on District Transformation Vision priorities			

Section C – Proposed Project / Intervention List under DCIP

Priority Rank	Project Title	Estimated Cost (₹)	Implementing Agency	Expected Completion Date
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Section D – Project Concept Note Template

Each project under the DCIP must be accompanied by a concept note containing the following information:

S.No	Description
1	Project Title
2	Sector
3	Location (With Lat – Long information)
4	Brief Description (Gaps addressed etc)
5	Objectives
6	Expected Outcomes
7	Beneficiaries of the project
8	Component – wise Estimated Cost (₹) (To be supplemented with relevant estimates and design)
9	Implementing Agency
10	Timeline
11	Arrangement made for the sustainability of the projects in terms of its operation & maintenance
12	Convergence of the projects funded under DCF with other Schemes of the Government (Central & State)
13	Innovations incorporated in the project

Certification:

It is certified that the above District Catalytic Intervention Plan has been prepared in alignment with the District Transformation Plan, adheres to the DCF utilisation guidelines, and has been approved by the District Planning Committee on _____.

(Signature)

Deputy Commissioner & Chairperson, District Planning
Committee

District: _____

Date: _____

Annexure 4

FORMATS FOR UTILISATION CERTIFICATE (UC), QUARTERLY PROGRESS REPORT (QPR) AND COMPLETION CERTIFICATE (CC)

(Under Mizoram District Transformation Programme – MDTP)

Section A – Utilisation Certificate (UC)

Name of Project: _____

Implementing Agency: _____

Sanction Order No. & Date: _____

Total Sanctioned Amount: ₹ _____

Amount Released: ₹ _____

Amount Utilised: ₹ _____

Certified that out of ₹ _____ of grants-in-aid sanctioned during the year _____ in favour of _____ vide Sanction order No _____, a sum of ₹ _____ has been utilised for the purpose for which it was sanctioned and that the balance of ₹ _____ remaining unutilized.

Certified that I have satisfied myself that the conditions on which the grants-in-aid was sanctioned have been duly fulfilled/are being fulfilled and that I have exercised the required checks to see that the money was actually utilised for the purpose for which it was sanctioned.

(Signature & Seal)

Head of Office / Drawing & Disbursing Officer

Date: _____

Section B – Quarterly Progress Report (QPR)

Project Name	Project Cost	Implementing Agency	Quarter & Year	Physical Progress (%)	Financial Progress (₹)	Remarks
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Section C – Completion Certificate (CC)

Name of Project: _____

Implementing Agency: _____

Sanction Order No. & Date: _____

Total Sanctioned Amount: ₹ _____

Actual Expenditure Incurred: ₹ _____

Date of Commencement: _____

Date of Completion: _____

Certified that the project has been completed in accordance with the approved plans and estimates, and the funds have been utilised as per the sanctioned purpose. All assets created have been handed over to the designated authority for operation and maintenance.

(Signature & Seal)

Head of Office / Drawing & Disbursing Officer

Date: _____